

Guide to Volunteer Leadership Boards at Duke

PRODUCED BY THE DUKE WOMEN'S IMPACT NETWORK (WIN), WINTER 2020

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What role do volunteer boards play at Duke?

Volunteer leadership boards at Duke provide powerful opportunities for alumni and friends to work closely with academic and administrative leadership across Duke's schools, divisions and programs. Board members provide expertise, support, and advocacy in service to their school or program's mission and goals.

Volunteer boards at Duke do not have fiduciary responsibility with four exceptions: the Board of Trustees; and the boards of directors for the Duke University Management Company (DUMAC), the Duke University Health Systems, and the Center for Documentary Studies. The Board of Trustees (and the others that have fiduciary duties) are governing boards, whereas the other boards are advisory boards.

Each board has its own set of member responsibilities, but generally members are expected to:

- Attend and participate in board meetings;
- Stay apprised of school/division/program priorities and challenges;
- Serve as informed ambassadors to fellow classmates, peers and outside constituents;
- Support the school/program financially, including Annual Fund support and leadership gifts that align with the school/program priorities;
- And help identify and cultivate additional volunteers for increased engagement as leaders and donors in service to the school/program mission.

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How are the boards selected?

Senior leadership (deans, directors) set the requirements for board membership criteria and giving expectations, and maintain a list of interested alumni, parents and friends. The nomination and selection process for board members takes a wide array of factors into account. In some ways, it can be compared to how Duke orchestrates an incoming class. Each individual's qualities, accomplishments and contributions are given thoughtful consideration, yet they are also seen through the lens of how an individual enhances the board as a whole. Will the individual bring greater geographic, racial, age, life experience or career diversity to the board's membership? Do they have a skill set or professional network that could be brought to bear on a school's strategic plan or fundraising efforts? Could their business or social connections assist with student recruitment or hiring efforts? How will the individual's leadership style complement and enhance the current board roster? Do they understand and support the dean's vision? Will they be effective advocates, ambassadors and

champions of the school's work with peers and outside constituents? Are they interested in board service as a means to an end—as a stepping stone to another board, for example, or in hopes that re-engagement with Duke will improve their child's chances in the admissions process—rather than out of a deep commitment to serving as an active, collaborative contributor?

In addition to consideration by deans and directors, development officers also provide input into board selection owing to their relationships with donors. Many boards invite nominations from campus colleagues and the wider alumni community, and many (but not all) boards have nominating committees that review prospective members and make recommendations to the dean or director and fellow board members.

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Why do most boards at Duke have financial giving expectations for their members?

The majority of nonprofit organizations in the U.S. — including private universities like Duke — ask their board members to provide some level of financial support. A literal investment in the organization demonstrates a commitment to supporting the vision of the dean or director, and an endorsement of the school or program's strategic plans and goals.

Throughout higher education, revenue from tuition and endowment falls short of covering increasing costs related to hiring and retention of top-ranked faculty members, conducting cutting-edge research in well-equipped modern laboratories, providing financial aid to brilliant but underfunded students, and ensuring the safety and wellbeing of students. So, in addition to charting the academic course for a school or departmental unit, deans and directors must also continuously raise money for their people, programs and priorities. Board members support deans and directors through personal donations, as well as through assistance identifying alumni and friends for whom the school's mission and work could inspire financial support and advocacy.

It's worth noting, however, that many boards at Duke make exceptions to minimum giving expectations in special circumstances. For example, a potential board member may be a powerful influencer or connector, accelerating progress toward institutional goals. A number of schools and programs also have alumni councils and affinity committees that have much lower giving expectations, and there are additional opportunities for shorter-term service on program-specific task forces and steering committees. Participation on these steering committees or councils can serve as a first step on the volunteer leadership path, and/or appeal to alumni who can't make the time or financial commitment to board membership.

Finally, it's important to note that board service is only one way that alumni and friends can engage in meaningful ways with Duke. There are dozens of opportunities for volunteer leadership in the Duke community, most of which have no financial giving component.

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I want to join a board. Where do I start?

Board membership is rarely the first volunteer engagement experience an alumna, alumnus, parent or friend has with the university. By the time an individual is invited to join a board, she or he is well known to deans, directors, and other senior leaders; to development officers and alumni staff; and among other volunteer leaders.

The first step to board participation is understanding the volunteer leadership landscape, and deciding how and where you'd like to be involved. Volunteer leaders often (but not always) start out at the local level, such as active members of their regional club or conducting admissions interviewers for their school. In other circumstances, making a significant philanthropic gift can spark conversations about possible board service. Serving in leadership roles for one's reunion — such as a class co-chair or member of the planning committee — is another way to amplify one's involvement. As volunteers seek higher levels of engagement and philanthropic impact, conversations with development staff help map out giving and time expectations that come with board service.

Finding a board that is a good fit may take time. Development and school/program staff and leadership can provide additional information about what is required of board service and what the experience provides. Some boards invite prospective members to attend part of a board meeting to get a firsthand look at how the board operates. Typically these invitations are extended only when the discernment and selection process is well underway.

Because of their fiduciary responsibilities and level of institutional guidance and oversight, the Board of Trustees, DUMAC, and DUHS boards have a more rigorous and competitive process for membership.

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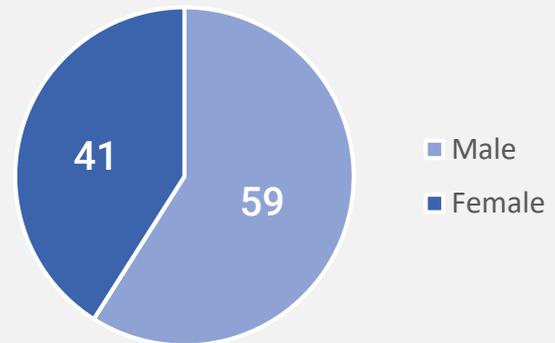
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About the Board

The Board of Trustees is the governing body of Duke University. As the university's fiduciary, the board is responsible for Duke's long term health, overseeing and aligning its strategic direction, educational policy, finances and operations with the mission of the university. Through its two affiliated boards, it oversees the Duke University Health System and DUMAC, Inc., the university's investment company.



(The overall Duke alumni population is 44% female and 64% male.)

MEMBER REQUIREMENTS

Currently having or had extraordinary accomplishment in a particular field or fields. Someone who would bring a great deal of expertise to the board.

NOMINATION PROCESS

A governance committee oversees board development. The committee reviews and assesses the current and anticipated needs related to board composition, determining the knowledge, attributes, skills, abilities, influence, and access to resources the board will require to effectively govern as a board, and develops a profile of the board as it should evolve over time.

The committee takes the lead in identifying potential board member candidates, exploring the interest of those candidates, and recruiting those candidates when appropriate. A list of potential candidates for membership on the board is maintained and developed by the Office of the Secretary to the Board of Trustees. After due consideration of candidates, the committee presents its recommendations for nominations to the Board of Trustees for consideration and action.

RECENT ACTIONS

Approval of:

- Provision Cares Proton Therapy Building – Ground Lease and Design (June 2019);
- Old Chem Renovation – Project Initiation (June 2019);
- Chilled Water Plant #3 – Design, Financing Plan, Construction (Sept. 2018);
- Renaming of Carr Building to Classroom Building (Nov./Dec. 2018);
- School of Nursing APT Criteria Changes (Nov./Dec. 2018);
- Revised Confidentiality of Corporate Records Policy (Feb. 2019);
- Creation of New Steering Committee on Strategic Education (May 2019);
- Hot Water Plant #2 – Construction and Financing Plan (May 2019);
- Chapel Drive Upgrades – Construction and Financing Plan (May 2019);
- Head and Neck Surgery Division to Department (May 2019);
- Revision of Policy on Delegation of Authority to Confer Degrees (May 2019);
- And appointment of Working Group on Socially Responsible Investing Policy & Process (Sept. 2019).

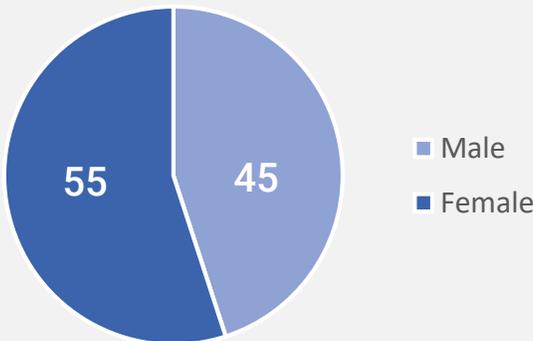
School Boards

Divinity School Board of Visitors



About the Board

Members of the board advise the dean and help to interpret their constituencies to the Divinity School and the Divinity School to its constituencies – including the university, the church, the alumni, and potential supporters – and to articulate the needs and expectations of those constituencies to the school.



(The overall Divinity alumni population is 34% female and 66% male.)

MEMBER REQUIREMENTS

Members are identified from a broad diversity of professions and geographic areas. They embody a strong personal faith and Christian practice along with enthusiasm for the preparation of excellent leadership for the church.

NOMINATION PROCESS

Members of the board are appointed by the president of Duke University upon the advice of the dean of the Divinity School. Board members and external relations staff make recommendations to the dean.

ACHIEVEMENTS

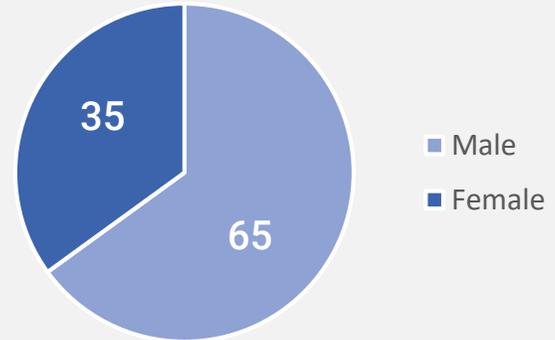
The board has been a strong and consistent advocate for reaching new audiences through online and hybrid programs and new programs for reaching both those seeking ordination in traditional church roles and for equipping lay people theologically for service in many ways. The board provides active feedback and advice collectively in meetings and as individual advisors through regular interaction with the dean and Divinity leaders.

Duke School of Medicine Board of Visitors



About the Board

The mission of the Duke University School of Medicine Board of Visitors is to advance the school through the support of excellence in student education and visionary development of science initiatives by serving as generous donors, knowledgeable ambassadors, and thoughtful connectors.



MEMBER REQUIREMENTS

Members are selected for their support of the mission and vision of the Duke School of Medicine and their willingness to make a gift at the major gift level. Members serve as a connector fostering new relationships between Duke School of Medicine and interested individuals, and serve as an ambassador to increase the School of Medicine's visibility by sharing our story at events they host and attend.

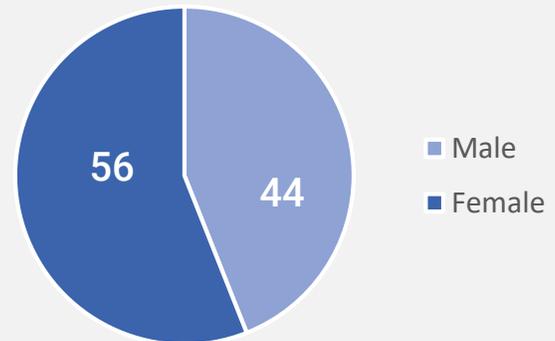
NOMINATION PROCESS

Nominations are encouraged from all interested parties and are reviewed by the dean of the Duke School of Medicine and the chair of the Duke School of Medicine Board of Visitors.

Duke School of Nursing Board of Visitors

About the Board

The board of visitors is a group of individuals committed to facilitating the fulfillment of the Duke University School of Nursing's mission and to enhancing its standing as one of the truly outstanding nursing schools in the world. As a group of external advisors, the board will assist the dean of the School of Nursing in developing and achieving long-range goals in the priority areas of research, education and practice.



(The overall SON alumni population is 95% female and 5% male.)

MEMBER REQUIREMENTS

1. Nurse leaders.
2. Other leaders in healthcare.
3. Political and community leaders.
4. Business leaders.
5. Duke Health members.
6. Duke alumni.
7. Other influential friends and supporters.

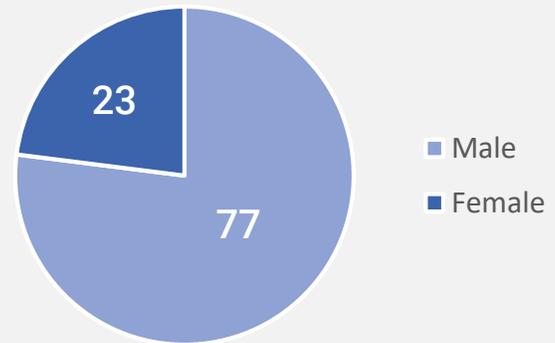
NOMINATION PROCESS

New members may be nominated by current or former BOV members, faculty, alumni or the dean of the School of Nursing. New members are appointed by the president upon recommendation by the dean.

Fuqua School of Business Board of Visitors

About the Board

Fuqua's BOV advises the school on matters related to curriculum, programs, facilities, and operations while continuing to promote better communication and relationships within the business community. Board members directly impact the success of the school by serving on active subcommittees and facilitating relationships with key business and government entities in regions around the world.



(The overall Fuqua alumni population is 29% female and 71% male.)

MEMBER REQUIREMENTS

Members of Duke University's Fuqua School of Business Board of Visitors have been invited because of their significant record of leadership and demonstrated willingness to contribute toward Fuqua's ambition to become the best global business school in the world. Members typically serve three-year terms with up to two terms possible.

NOMINATION PROCESS

Nominations are vetted by the development and alumni relations staff and then submitted to dean and the chair of the board of visitors for review and consideration. Prospective candidates then meet with the dean for further discussion about their candidacy. Pending the outcome of this meeting, invitations to join the board of visitors are issued by the president of Duke University.

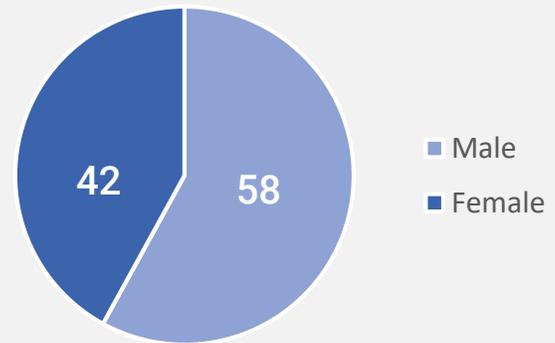
ACHIEVEMENTS

The Fuqua Board of Visitors has consistently provided academic leadership with counsel and advice that keep Fuqua's educational offerings relevant in a rapidly changing business environment. Guidance from the board has resulted in the creation of new programs and curricula that have fueled Fuqua's rise in the rankings of top business schools. From a philanthropic perspective, members of the board of visitors provided nearly half of the \$127M in commitments that Fuqua received during Duke Forward.

The Graduate School Board of Visitors

About the Board

The GBOV, established in 2010, serves an important advisory function for the dean of The Graduate School (TGS). Comprising alumni from a broad geographic area and representing the comprehensive nature of TGS, the board helps to support and promote the mission of the school. The board considers and provides information and makes recommendations on matters relating to the graduate experience at Duke. It gives informal advice and assistance about programs and projects and enhances communication among the constituencies of TGS.



(The overall alumni population of The Graduate School is 42% female and 58% male.)

MEMBER REQUIREMENTS

Must have interest in graduate education, the mission and priorities of The Graduate School, and be capable of making a major gift. Members do not need a degree from The Graduate School or any other institution to qualify.

NOMINATION PROCESS

Preliminary discussion with development officer (coordinated with TGS development team) and meeting Dean McClain.

ACHIEVEMENTS

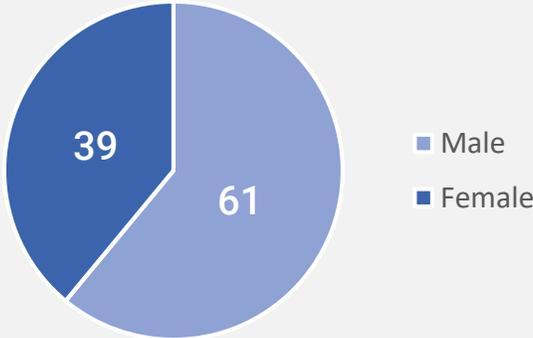
Bringing important insights to TGS dean's staff:

- Suggested new technology to detect potential plagiarism;
- Assisted with revisions to the strategic plan;
- Determined how to respond to unionization movement.
- Participating/supporting professional development seminars, programs and panels for graduate students;
- Supporting fundraising goals/priorities of TGS: Duke Forward was TGS's first campaign – exceeded target and reached \$21.4M in commitments;
- And Graduate School Annual Fund has grown by +10% the last three years.

The Law School Board of Visitors

About the Board

The board of visitors serves as a reporting and recommending body to the Law School administration, the university administration and the Duke University Board of Trustees on matters of student development, alumni relations, fundraising, and faculty and academic affairs.



(The overall Law school alumni population is 35% female and 55% male.)

MEMBER REQUIREMENTS

In considering potential new members for the board, the nominations committee looks for individuals who have demonstrated a strong commitment to Duke Law School, have demonstrated leadership in their professional careers, and who have a clearly demonstrated passion for the on-going success of Duke Law School and its graduates.

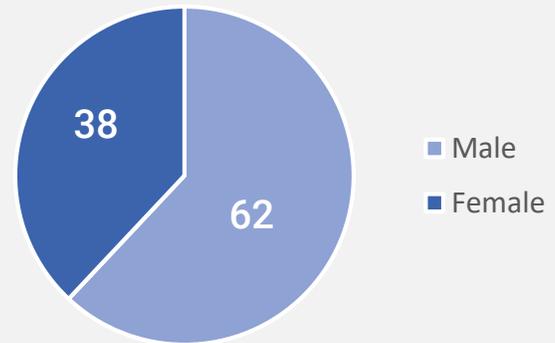
NOMINATION PROCESS

A slate of nominees is appointed annually by the president of Duke University with the advice and counsel of the dean of the Law School and the current chair of the Board of Visitors. Members serve three year terms.

Nicholas School of the Environment Board of Visitors

About the Board

The purpose of the board of visitors is to support, advocate and foster achievement of excellence in all aspects of the Nicholas School of the Environment.



(The overall Nicholas school alumni population is 49% female and 51% male.)

MEMBER REQUIREMENTS

Appointments to the BOV shall be made by the president of Duke University upon the advice of the dean of the School. Members should include alumni, leaders in the business community, leaders of private foundations and other nonprofit organizations, leaders in environmental science and policy, and leaders in government. Members are expected to not only contribute to the Nicholas School, but also help open the doors for their networks to do so. Members are also expected to nominate new individuals to the BOV.

NOMINATION PROCESS

Recommendations for board members are accepted on a rolling basis.

ACHIEVEMENTS

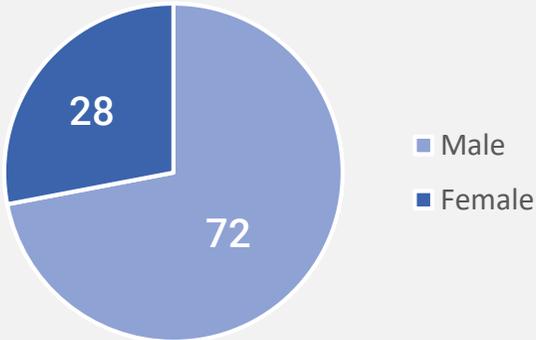
- Entrepreneurship & Innovation Initiative.
- Natural Resource Finance Initiative.
- Faculty wish list program.
- Nemergut Scholarship/Financial Aid Support.
- Michael & Annie Falk Foundation Environmental Exposomics Laboratory.

Pratt School of Engineering Board of Visitors



About the Board

The Pratt School BOV comprises some of the school's most distinguished alumni and friends. Their role is to provide advice and counsel in the areas of long range planning, the undergraduate and graduate programs, fundraising, and public relations. The primary expectations of the board and of its members include exerting a positive influence within the school and the university by, for example, providing advice and counsel to the dean and senior staff in all aspects of the school; serving as a conduit between students, faculty and administration; shaping and supporting the school's position within the university.



(The overall Pratt school alumni population is 25% female and 75% male.)

MEMBER REQUIREMENTS

Duke alumni, parents and friends.

NOMINATION PROCESS

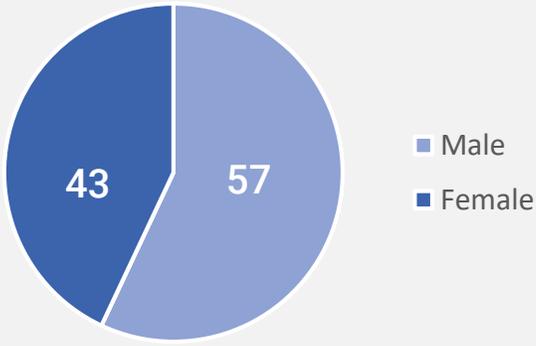
Nominees are brought to the board by the membership committee and voted on by the board.

Sanford School of Public Policy Board of Visitors



About the Board

The board provides advice and support regarding curriculum, programs, development, external relations and other matters. Board members also serve as mentors to students, sponsor interns, host events for students, assist in development, and support programs to provide fellowships for graduate interns.



(The overall Sanford school alumni population is 54% female and 46% male.)

MEMBER REQUIREMENTS

Appointment to the board is made by the president of Duke University upon the advice of the dean of the school. Selection and membership will be based on the candidate's demonstration of professional achievement in fields of importance to the school, indication of commitment to the school through service and financial support, and enhancement of the board's breadth and diversity.

NOMINATION PROCESS

New members may be nominated by current or former board members, faculty, alumni or the dean of the Sanford School of Public Policy. A slate of nominees is appointed annually by the president of Duke University with the advice and counsel of the dean of the Sanford School, the current chair of the board of visitors, and the vice chair for nominations. Members serve three-year terms.

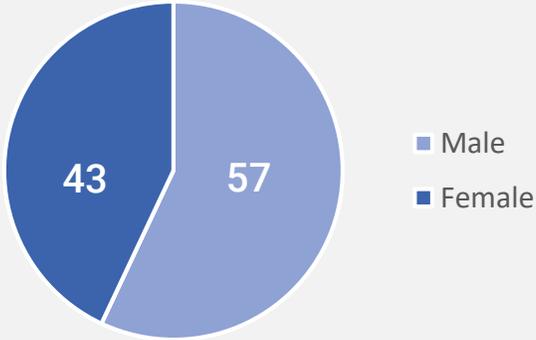
ACHIEVEMENTS

Sanford's BOV led the Sanford Institute to become a school in 2009 (two-thirds of the \$40 million endowment was raised from current or former board members) and led Sanford to surpass the campaign goal of \$75 million for Duke Forward (20% from board members serving during campaign).

Trinity College of Arts & Sciences Board of Visitors

About the Board

The Trinity College BOV, established in 1989, serves an important advisory function for the deans of Trinity College of Arts & Sciences. Comprising alumni and parents of diverse backgrounds and geographic area, the board in recent years has been particularly involved with such issues as curriculum development, undergraduate research, budgetary and financial constraints, STEM education and retention, and sustainability in the arts and humanities.



(The overall Trinity alumni population is 44% female and 56% male.)

MEMBER REQUIREMENTS

Alignment and interest with the strategic priorities of the school; leadership giving to Trinity and the Trinity Annual Fund.

NOMINATION PROCESS

A call for nominations is sent to staff members of all university development/schools and units. Personal visit with the dean before acceptance.

ACHIEVEMENTS

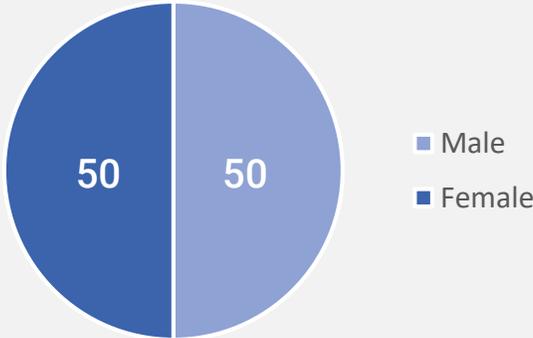
The Trinity BOV plays an early and instrumental role as a thought leader for a number of key institutional initiatives. Most recently those have included the emerging science initiative and Duke Financial Economics; advising, undergraduate research and DukeEngage; and first-generation student support and programming.

Additional School, Unit, and Department Boards

Annual Fund Advisory Board

About the Board

The Duke University Annual Fund Advisory Board (AFAB) is made up of alumni from a variety of disciplines who are charged with supporting the Duke Annual Fund. AFAB members work closely with the Annual Fund staff to ensure that philanthropic goals are met and that its programs effectively promote the mission of the Annual Fund. Individually and collectively, AFAB members provide strategic guidance to help drive the organization forward and address current and future issues affecting the Annual Fund.



MEMBER REQUIREMENTS

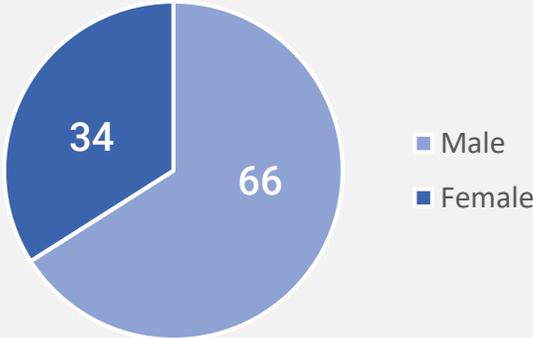
Graduates of the university. Each school will have at least one representative who has a demonstrated history of involvement and philanthropic support and whose skill sets and diversity match current needs of the committee. Members are expected to proactively stay apprised of activities, plans, and needs of the university and push pertinent Annual Fund and Duke messages to their various Duke networks through email and social media; and serve as spokespersons and representatives for the Annual Fund with classmates and peers.

NOMINATION PROCESS

Members of the Duke community, including but not limited to, current and past board members, Duke Annual Fund staff members, and other Duke development officers may nominate alumni whom they believe possess the attributes necessary to serve on the board at any time.

About the Board

The sole function of the ALG is to help attract gifts from alumni, parents and friends. Meetings are limited in number and in time; instead, the Athletics staff works individually with each member to activate their “sphere of influence.”



MEMBER REQUIREMENTS

- Attend one to two meetings a year.
- Identify and assist in the solicitation of new/current donors.
- Lead by example in giving.
- Be willing to host events in home or hometown.

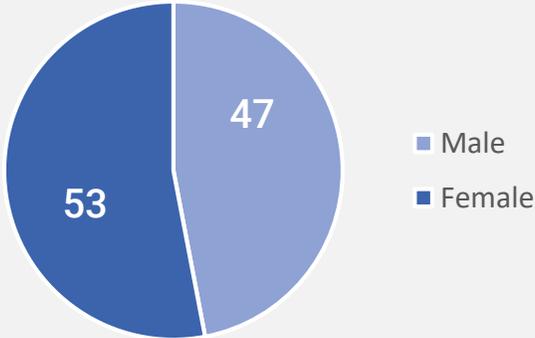
NOMINATION PROCESS

Nominations are brought forward by current members and staff. Athletics leadership is actively seeking to gain more diversity of representation in the ALG, with a particular interest in recruiting additional women members.

Cancer Institute Board of Advisors

About the Board

The board is to be comprised of Duke Cancer Institute's most beneficent and influential donors, friends, and alumni. Board members should represent various constituencies, networks, and geographic regions with the highest potential for philanthropic support of Duke Cancer Institute. Board members support Duke Cancer Institute as knowledgeable advocates, passionate ambassadors, and generous donors.



NOMINATION PROCESS

New board members are appointed by the executive director of Duke Cancer Institute. Duke Cancer Institute faculty and staff, current or former board of advisors members, and any friends of Duke Cancer Institute may nominate candidates for consideration to the executive director of Duke Cancer Institute. A roster of such candidates shall be kept with the DCI development office executive director, and it shall be reviewed whenever vacancies are expected to occur.

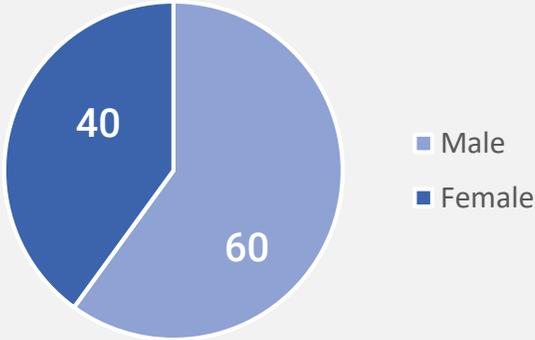
ACHIEVEMENTS

Duke Cancer Institute Board of Advisors members will vote on the revised bylaws in the fall of 2019. Noteworthy proposed change includes increasing the annual gift to \$10,000 per household to an area of choice within Duke Cancer Institute and increasing the membership to 40 members.

Catholic Center Board of Advisors

About the Board

The board provides advice, assistance, and leadership to the Duke Catholic Center in all matters relating to its programs, projects, priorities, finances and development.



MEMBER REQUIREMENTS

Strong interest in the mission of a Catholic campus ministry in order to provide leadership, direction and support to the Duke Catholic Center. Membership includes but is not limited to active undergraduate and graduate students, parents, alumni, and faculty/administrators.

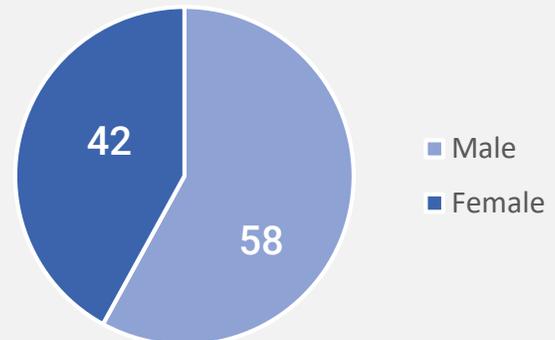
NOMINATION PROCESS

Names of prospective board members are given to members of the board's membership and governance committee. The committee reviews all prospective candidates for membership and present their selections to the full board for approval.

Center for Documentary Studies Board of Directors

About the Board

The board of directors, a board with fiduciary responsibilities, oversees the business, property, and other assets of the organization, a 501(c)3 support corporation of Duke University.



MEMBER REQUIREMENTS

1. Interest in, or direct experience with, documentary arts, journalism, media, or similar fields.
2. Willingness to support teaching, production, and presentation of the documentary arts, intellectually, financially, and through network building.
3. Interested in working with CDS leadership team and volunteers to encourage gifts from individuals, foundations, and corporations.

NOMINATION PROCESS

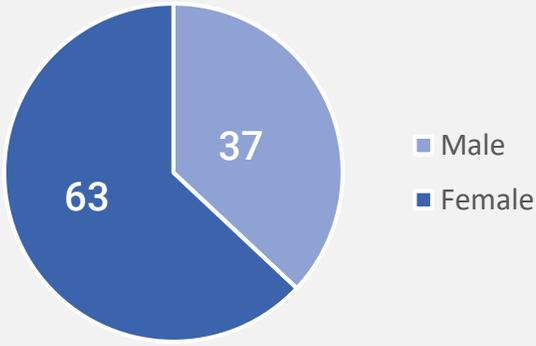
Board members are selected in consultation with the CDS director, leadership team, and nominating committee members. Potential board members are formally nominated by the full CDS board and reviewed and approved by the Duke Board of Trustees. All board members and major gift officers may recommend potential board members to the CDS Director. New board members typically are added in the spring, for a term to begin July 1.

Divinity School Alumni Council



About the Board

The purpose of the council is to advance the cause of theological education, to promote the interests of Duke Divinity School; to maintain communication between the alumni and the Divinity School; to educate alumni as to Divinity School activities and development; to report or recommend to the dean of the Divinity school or to the board of visitors of the Divinity School matters of mutual interest deemed worthy of consideration; to encourage and promote gifts for the support and endowment of the school; and to promote a spirit of cordiality, mutual acquaintance and good fellowship among its members.



MEMBER REQUIREMENTS

All those who have been students in Duke Divinity School for at least two semesters of work for a degree shall be qualifying members following the graduation of their class.

NOMINATION PROCESS

Nominations are vetted by the development and alumni relations staff and then submitted to the associate dean for review and consideration. Prospective candidates then meet with the associate dean's appointee for further discussion about their candidacy. Pending the outcome of this meeting, invitations to join are issued.

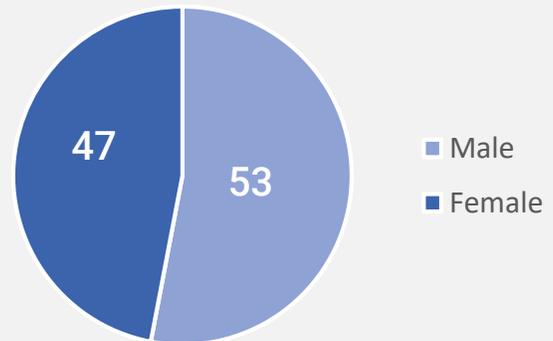
ACHIEVEMENTS

The development of a National Alumni Day, which is a day of engagement with faculty, current students, and alumni. This day highlights the exciting work happening at the Divinity School and is open to all Duke Divinity alumni.

Children's National Leadership Council

About the Board

The Children's National Leadership Council is committed to enhancing Duke Children's as one of the truly outstanding children's health care centers in the world. This council provides Duke Children's leaders with generous supporters, knowledgeable spokespeople, and thoughtful connectors who will promote Duke Children's mission to transform care for children locally, nationally, and globally.



MEMBER REQUIREMENTS

Children's National Leadership Council members are:

- Donors who support our mission and set an example for others through their philanthropy;
- Connectors who foster new relationships between Duke Children's and interested individuals;
- And ambassadors who increase Duke Children's visibility by sharing our story at events they host and attend.

NOMINATION PROCESS

Alumni, donors, and friends serve as members of the Children's National Leadership Council. New members are approved by the physician-in-chief, Duke Children's, and the Children's National Leadership Council chair.

ACCOMPLISHMENTS

The leadership council is growing. Members are actively engaged in philanthropy and community and third-party events.

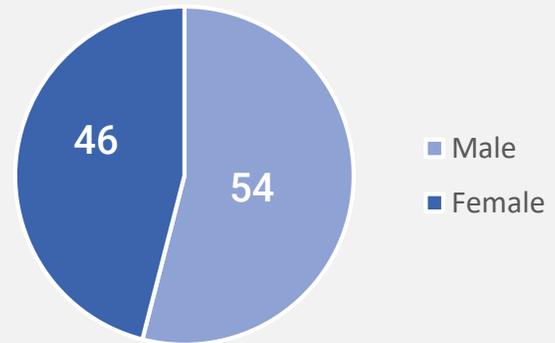
DUKE ALUMNI ASSOCIATION

Board of Directors



About the Board

The DAA board of directors is a small group of alumni leaders who are chosen to provide guidance, leadership and active support for DAA events and programs around the world. Comprising alumni from every Duke school, the board meets formally three times each year to identify ways to enhance DAA's activities on campus and throughout the world.



MEMBER REQUIREMENTS

Per our bylaws: Members of this Association are all persons who have completed at least two consecutive semesters of work towards a degree from Duke University or its predecessor Trinity College.

NOMINATION PROCESS

Nominations are accepted online and typically due in January each year; previous nominations are carried forward for two years. A Nominating Committee, including DAA Board members plus one previous Board member, the current Board president and either the immediate Past President or the incoming President make the decisions. During the spring meeting, the entire Board approves the final nominees. .

ACCOMPLISHMENTS

Supported DAA as their team worked to develop a new three-year Strategic Plan with revised vision, mission, values, and priorities, including specific strategies and tactics to tangibly fulfill these goals; Developed strategies to ensure Board meetings (both in-person and virtual) are more productive in nature so that Board members understand next steps and how they can tangibly contribute; Designed informal ways to connect with one another in between Board meetings in order to develop camaraderie and connection.

DUKE ALUMNI ASSOCIATION

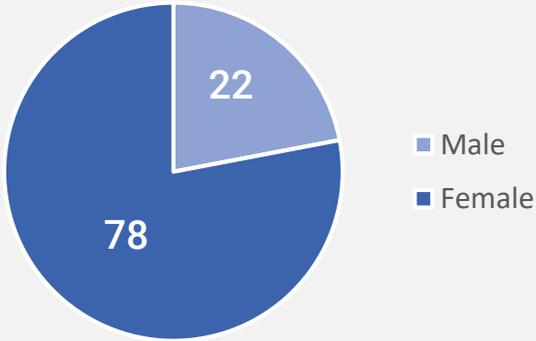
Duke Asian Alumni Alliance

(DAAA)



About the Board

DAAA is dedicated to building a unified Duke Asian/Asian-American community and providing opportunities for their social, personal, and professional development by engaging alumni, students, staff, faculty, and their surrounding communities. DAAA's vision is to facilitate connections through meaningful programming as well as to engage in rich conversations around issues affecting this extensive and diverse group of alumni.



MEMBER REQUIREMENTS

DAAA membership is inclusive of all Duke alumni who identify as Asian/Asian American across all undergraduate, graduate, and professional schools.

NOMINATION PROCESS

For the inaugural leadership, we solicited nominations. In the future, a Nominating Committee will oversee the nominations and elections process of the DAAA officers. Prospective officers may be nominated by others or self-nominate.

ACCOMPLISHMENTS & GOALS

Completed first inaugural year and officially established DAAA as a fully functioning affinity group (ie. identified inaugural leadership, including national Board of Directors and informal Board of Advisors; formed chapters in five largest regions; developed mission and goals; launched social media presence and sent out two newsletters); Coordinated and implemented one of the best attended webinars about COVID-19; Collaborated with other affinity groups to host United We Stand Town Hall to demonstrate solidarity in eradicating systemic racism in society and at Duke; Hosted first inaugural signature program, DAAA Global Connect

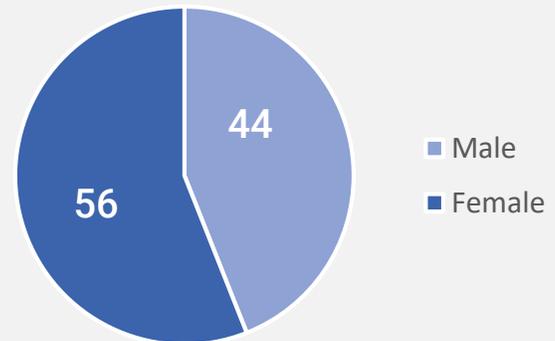
DUKE ALUMNI ASSOCIATION

Duke Black Alumni (DBA)



About the Board

DBA is dedicated to maximizing the success of the University's current and future Black alumni. DBA's membership is multicultural, global, and comprised of alumni across all undergraduate, graduate, and professional schools. With the benefit of key historical efforts, and the cross-sectional participation of students, faculty, staff, parents, and friends, DBA's goals focus on increasing the engagement of its expansive Black community through local chapters, engaging programs, lasting relationships between alumni, meaningful ties with students, consistent communication, financial and intellectual giving, and support for the next generation of Black alumni.



MEMBER REQUIREMENTS

DBA welcomes alumni, students, parents, faculty, staff, and friends of Duke. DBA is open to all individuals from these groups without regard to race, ethnicity, color, religion, national origin, disability, veteran status, sexual orientation, gender identity, sex, or age who support the mission of DBA and abide by DBA's Bylaws.

NOMINATION PROCESS

A Nominating Committee oversees the nominations and elections process of the DBA officers. Prospective officers may be nominated by others or self-nominate themselves.

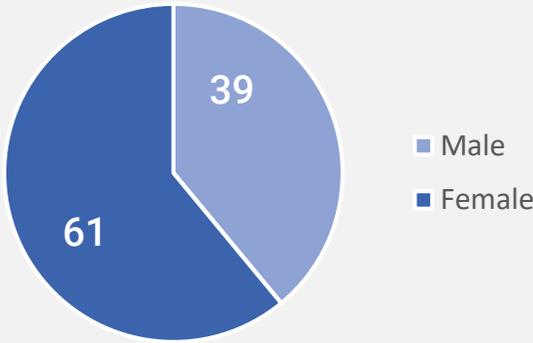
ACCOMPLISHMENTS

Developed new ten-year strategic plan; Hosted first travel program, Montgomery – A Civil Rights Journey; Collaborated with other affinity groups to host United We Stand Town Hall to demonstrate solidarity in eradicating systemic racism in society and at Duke; Partnered with Department of African & African American Studies (AAAS) to launch a six-part lecture series, Black in 2020; Increased engagement with Duke's Black Graduate & Professional Student Association (BGPSA) and other student organizations; Implemented Co-Chair model at both national and regional levels; Have DBA leaders serving on the inaugural board for the Black Alumni Collective and participated in the second annual conference

Duke Hispanic/Latino Alumni Association (DUHLAA)

About the Board

DUHLAA is dedicated to promoting the best interests of the university by assisting it in tending to the needs of its Hispanic/Latino community and alumni. DUHLAA’s goals include providing communication among and services for Duke’s Hispanic community and alumni; assisting in the recruitment of Latino students, faculty and administration; and supporting the University’s efforts to increase sensitivity toward the culture and interests of its Hispanic community and alumni.



MEMBER REQUIREMENTS

DUHLAA is open to all individuals who have completed at least two consecutive semesters of work towards a degree from Duke (or its predecessor, Trinity College) without regard to race, ethnicity, color, religion, national origin, disability, veteran status, sexual orientation, gender identity, sex, or age as long as the individuals abide by DUHLAA’s Bylaws and promote the goals stated therein.

NOMINATION PROCESS

A Nominating Committee oversees the nominations and elections process of the DUHLAA officers. Prospective officers may be nominated or self-nominate themselves.

ACCOMPLISHMENTS

Co-sponsored Plenary Session during Volunteer Summit 2019 which featured DUHLAA alumna; Conducted Elections to determine new officers who will serve two-year terms; Strengthened relationships with Hispanic/Latinx students on-campus through DUHLAA Board membership and programming (ie. Cafecitos); Supported Admissions efforts to connect with accepted Duke students of color; Wrote personalized letters for graduating Hispanic/Latinx students; Collaborated with other affinity groups to host United We Stand Town Hall to demonstrate solidarity in eradicating systemic racism in society and at Duke; Developed and executed programs to creatively engage DUHLAA alumni (ie. Zoomba, Latinx Heritage Month, etc.).

Duke LGBTQ Alumni Network Board (LGBTQ)

About the Board

The Duke LGBTQ Network is dedicated to serving the lesbian, gay, bisexual, transgender, and queer (LGBTQ) community of the university by: Building connections and providing professional and social support for LGBTQ members of the Duke community around the world; maintaining and expanding the network of LGBTQ alumni; advocating for a non-discriminatory and diverse academic, living, and working environment at Duke; supporting the Center for Sexual & Gender Diversity (CSGD) and its affiliated student groups through programming and networking; and supporting the Duke University community at large.

MEMBER REQUIREMENTS

The Network welcomes alumni, students, faculty, staff, allies, and friends of Duke. The Network is open to all individuals from these groups without regard to race, ethnicity, color, religion, national origin, disability, veteran status, sexual orientation, gender identity, sex, or age who support the mission of the Duke LGBTQ Network and abide by its Bylaws.

NOMINATION PROCESS

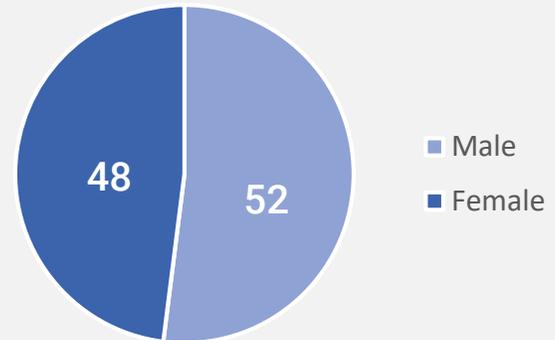
A Nominating Committee oversees the nominations and elections process of the Duke LGBTQ Network officers. Prospective officers may be nominated or self-nominate themselves.

ACCOMPLISHMENTS

Celebrated the 10th Anniversary of the relaunch of the Duke LGBTQ+ Network during Homecoming 2019; Conducted benchmarking research on membership and engagement of LGBTQ+ alumni affinity groups at peer and aspirant institutions; Actively created channels for students to directly engage with Duke LGBTQ+ Network as well strengthened ties with student organizations; Consistently challenged actions of anti-LGBTQ+ organizations by releasing public statements and requesting that Duke reaffirm its values of equality, diversity, and inclusion; Updated their name to incorporate the “+” in order to be more inclusive of the varying identities with our alumni community; Conducted Elections to determine new officers who will serve two-year terms; Collaborated with other affinity groups to host United We Stand Town Hall to demonstrate solidarity in eradicating systemic racism in society and at Duke

About the Board

The DAA's regional boards connect the university and local alumni to ensure that meaningful engagement opportunities exist for all alumni; undergraduate, graduate and professional school alumni. They also work to provide channels for lifetime learning, career and professional development, the building of social networks, and the establishment of a significant Duke presence in cities around the world. DAA Regional Board members are knowledgeable ambassadors, thoughtful connectors, advocates for today's students, and supporters of their alma mater.



MEMBER REQUIREMENTS

Members are selected for their leadership experience, their active participation in the local Duke community, their network and connections, and their demonstrated track record of getting things done.

NOMINATION PROCESS

Nominations should be submitted online at alumni.duke.edu (self-nominations accepted). Local nominating committees review the nominations and propose a slate of new board members based on skills and demographic representation needed. Decisions are typically made in June with new terms starting in July.

While alumni groups exist in more than 50 cities around the world, formal DAA regional boards only exist in: Boston, NYC Metro, Philadelphia, Baltimore, Washington D.C., Richmond, the Triangle, the Triad, Charlotte, Atlanta, South Florida, Tampa, Houston, Austin, North Texas, Chicago, Denver, San Diego, Los Angeles, San Francisco Bay area, Seattle and London.

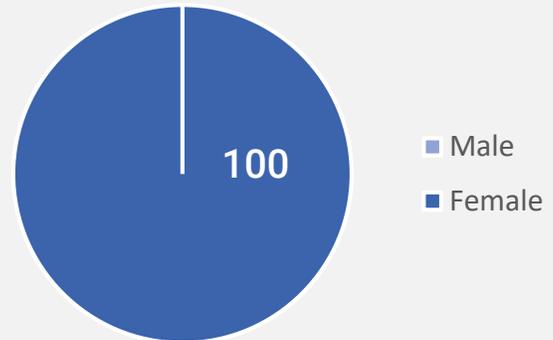
DUKE ALUMNI ASSOCIATION

Duke Women's Forums



About the Board

The mission of DWF is to engage alumnae in active and meaningful ways in the life of the university and to provide opportunities for learning, leadership and mentorship. There are 21 DWF regions and nearly 200 events each year. DWF provides formal programming around current events, social issues, and personal and professional development in addition to informal events designed to bring together alumnae in their "neighborhood" – close to where they work or live – to connect and converse. Each DWF region is led by co-chairs and a steering committee, which develops and manages all programming.



MEMBER REQUIREMENTS

Members are selected for their leadership experience, their active participation in the local Duke community, their network and connections, and their demonstrated track record of getting things done.

NOMINATION PROCESS

Nominations should be submitted online at alumni.duke.edu (self-nominations accepted). Local nominating committees review the nominations and propose a slate of new board members based on skills and demographic representation needed. Decisions are typically made in June with new terms starting in July.

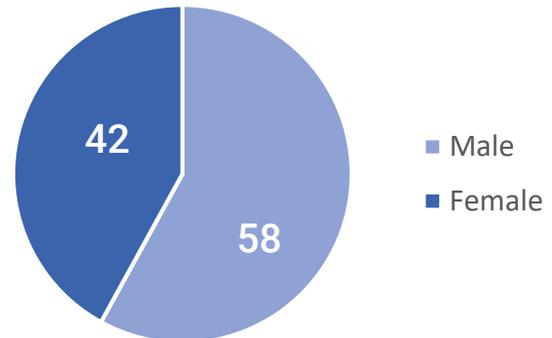
While alumni groups exist in more than 50 cities around the world, formal DAA regional boards only exist in: Boston, NYC Metro, Philadelphia, Baltimore, Washington D.C., Richmond, the Triangle, the Triad, Charlotte, Atlanta, South Florida, Tampa, Houston, Austin, North Texas, Chicago, Denver, San Diego, Los Angeles, San Francisco Bay area, Seattle and London.

Duke Chapel Advisory Board

About the Board

The Duke Chapel Advisory Board provides advice, assistance, and leadership to the Chapel, including:

- Serving as ambassadors of the Chapel throughout their communities;
- Investing personally significant annual gifts in consultation with the dean and the Chapel's director of development to meet strategic goals, assisting in fundraising activities, suggesting and encouraging support from prospective donors and hosting donor events;
- Strategic planning and external advising on the four priorities of the Chapel: student engagement/religious life at Duke, Christian worship, sacred music and the arts, and community engagement;
- Participation in decisions related to donor engagement and philanthropy, communications, hospitality, community, and care for the building;
- Bridging the Chapel's relationship to the university and city of Durham and the Triangle, and to alumni and friends throughout the nation and the world;
- And student engagement through interactions, mentoring, and advocacy among student Chapel Advisory Board Members, Chapel Scholars, and PathWays Fellows.



MEMBER REQUIREMENTS

Members of the Duke Chapel Advisory Board will be committed to bridging faith and learning.

NOMINATION PROCESS

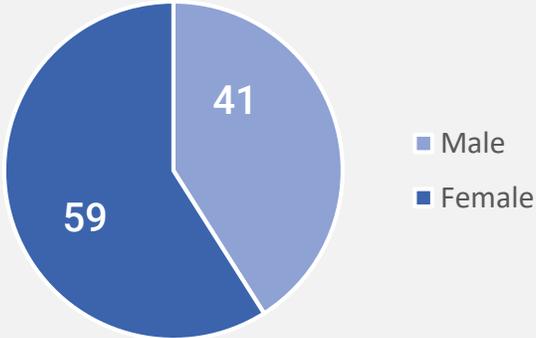
A nominating committee will be formed consisting of the chair and vice chair of the advisory board, the dean of the Chapel, and up to three additional members of the board jointly appointed by the chair of the advisory board and the dean. This committee will review all prospective candidates for membership, determine their willingness to serve and pass their selections to the full board for approval.

DukeEngage National Advisory Board



About the Board

The DENAB is comprised of prominent Duke alumni and friends who have demonstrated the values of leadership and service that DukeEngage embodies. The role of this board is one of advice and advocacy. The board assists DukeEngage by alerting them to civic engagement opportunities for our students, suggesting how we might best structure these opportunities and advising how we can involve Duke alumni. The board also offers advice on goalsetting, strategy and plans for fundraising to benefit DukeEngage.



MEMBER REQUIREMENTS

New members should have a strong interest and possibly even involvement in civic engagement, along with solid development potential.

NOMINATION PROCESS

Duke's development and alumni affairs staff nominate alumni, parents, and friends for board membership review all nominations and invite new members to join the board. The director generally nominates and recruits practitioner and young alumni members.

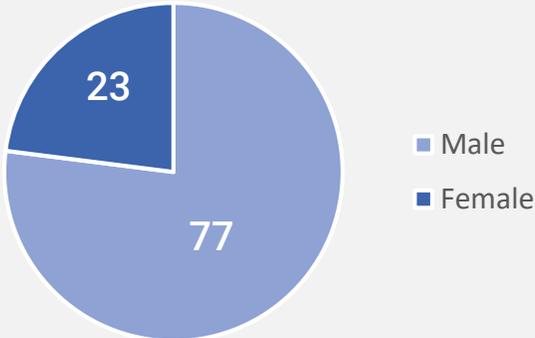
ACCOMPLISHMENTS

The board has been instrumental in funding key initiatives, including the pre-departure training academy. Members have evaluated and made suggestions to improve DukeEngage's financial model, advocated for sustained funding with university leadership, and hosted regional events.

Duke Estate Planning Council

About the Board

Members of the Duke Estate Planning Council serve in an advisory role for the university's Gift Planning/development programs and related foundations. Members may be asked to provide guidance related to their area of expertise and include attorneys, CPAs, and related estate and financial planning professionals. The council also plans and hosts the nationally known Duke Estate Planning Conference at Duke Law School each year (since 1978) and has endowed several scholarships and provided annual support for Duke University.



MEMBER REQUIREMENTS

A professional role and interest in advancing knowledge related to estate planning issues — including tax law, accounting, trust, estate and financial management — and willingness to assist Duke University in topics related to the member's area of professional expertise.

NOMINATION PROCESS

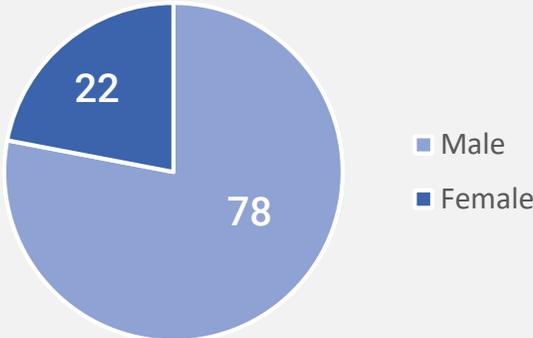
Candidates for membership are usually nominated by council members but can also self-nominate by sending their name, CV and reason for interest in being a member to depc@law.duke.edu.

Duke Financial Economics Center Steering Committee



About the Board

The Duke Financial Economics Center Steering Committee was established in 2011 to provide important counsel on the direction and decisions of the DFE. The committee also participates in developing external relationships and promoting the DFE's mission of engaging with students, faculty, and alumni.



MEMBER REQUIREMENTS

Expertise in financial management and services, and management consulting; leadership giving to the DFE program.

NOMINATION PROCESS

Nominations are requested from Duke University development staff and meeting with DFE Executive Director John Caccavale and DFE Teaching Director Dr. Emma Rasiel.

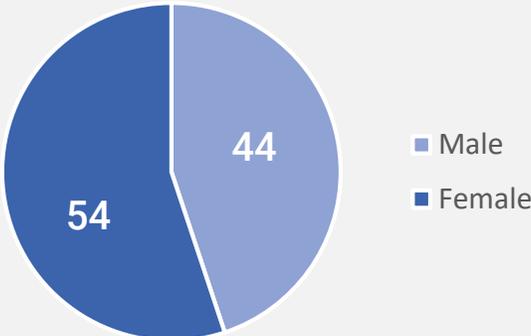
Duke Global Health Institute Board of Advisors



About the Board

The Duke Global Health Institute Board of Advisors will sustain, enrich and develop the institute and its programs by serving as thought partners, leaders, investors, advocates, mentors and ambassadors.

Members can in turn expect to learn about current issues and approaches in global health research and education; connect with outstanding students, faculty and global health leaders; network with others who share a concern for health equity throughout the world; and to understand the impact of their support and service.



MEMBER REQUIREMENTS

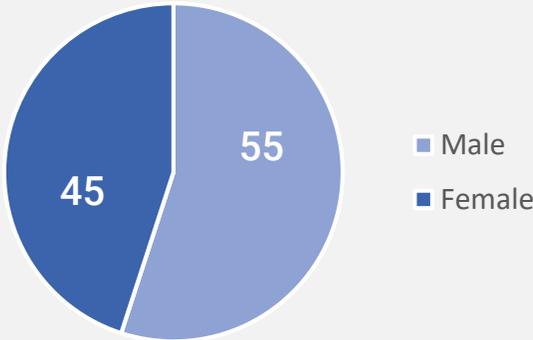
Duke alumni, parents, and global health leaders.

Duke Innovation & Entrepreneurship Advisory Board



About the Board

The board provides advice and assistance to the Duke I&E initiative about programs, projects, and other matters; and enhances communication among the constituencies of the initiative and the academic (students, faculty, and administrative leadership of Duke), business, philanthropic, governmental, and public communities.



MEMBER REQUIREMENTS

Candidates are capable of meeting the giving requirements and have a strong affinity for Duke I&E's mission.

NOMINATION PROCESS

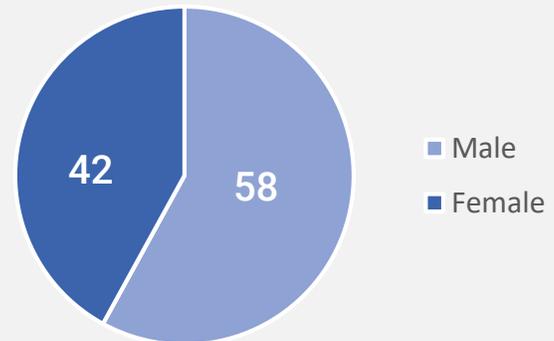
All board candidates are vetted through the Duke I&E development program director and the appropriate gift officer.

Duke Institute for Brain Sciences (DIBS) Board of Advisors



About the Board

The advisory board will provide advice, assistance, and leadership to the Duke Institute for Brain Sciences in all matters relating to its programs, projects, and priorities.



MEMBER REQUIREMENTS

Duke Institute for Brain Sciences Advisory Board will be a diverse group of individuals who are enthusiastic about DIBS and come from industries, professions, and other walks of life that provide experience and connections that will contribute to the success of DIBS.

NOMINATION PROCESS

The board shall appoint its own members and be self-perpetuating. In advance of regular meeting, members of the board and DIBS leadership will submit to the chair nominations for members. At the meeting, the chair shall present a proposed slate of nominees, and the board shall then appoint such by majority vote of those members attending. The terms of office of members appointed shall begin upon their appointment and shall continue for a term of two years. Members may be reappointed for an unlimited number of terms.

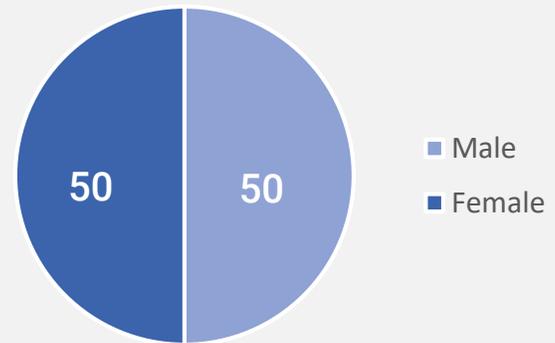
ACCOMPLISHMENTS

The DIBS board is working with leadership to prioritize and fund faculty innovation awards.

Duke Islamic Studies Center (DISC) Advisory Board

About the Board

The DISC Advisory Board is an international board comprised of Muslims and non-Muslims and includes members of the public and private sectors as well as scholars. The board provides strategic advice on program initiatives to the DISC director and staff, assists with fundraising activities, and helps raise the profile of DISC at home and abroad.



MEMBER REQUIREMENTS

Members will be committed to educating today's students to become tomorrow's leaders by equipping them with knowledge about the breadth and diversity of Islamic cultures, cross-cultural experiences, and language skills. The advisory board shall aim to include the following backgrounds, experiences and perspectives in its membership:

- Academia, both in terms of scholarship and administration;
- The arts;
- The sciences, technology, engineering, and medicine;
- Public policy and public life;
- Business and finance;
- And foundations and philanthropies.

NOMINATION PROCESS

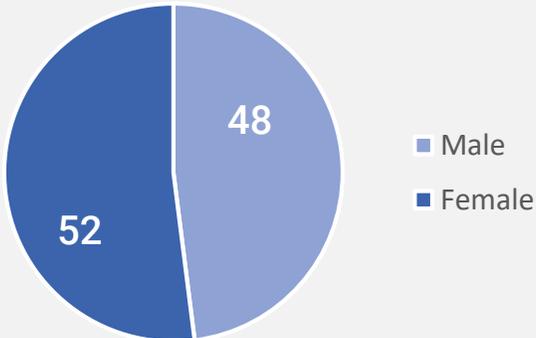
Upon recommendation of the nominating committee, and approval by the advisory board and DISC leadership, a member may serve an initial three-year term, once renewable.

Duke Performances Advisory Board



About the Board

The advisory board will provide advice, guidance, leadership, and direction to Duke Performances on various key strategic planning and policy issues and connect Duke Performances to key stakeholders, supporters and constituencies on a university, local and national level.



MEMBER REQUIREMENTS

Members of the board shall be selected from alumni, friends of Duke Performances, faculty and administration, and others interested in Duke Performances and committed to the performing arts and education. Candidates for membership should possess some or all of the following characteristics:

- Connection to Duke University and/or the arts;
- Previous experience on an art or performing arts board, or a career, volunteer, or educational background in the arts;
- Demonstrated commitment of support of Duke Performances or immediate potential to do so;
- The desire to advance the performing arts at Duke University, both locally and nationally

NOMINATION PROCESS

Board members are selected in consultation with the director of Duke Performances. All board members are empowered to recommend potential board members to the director. New board members may be added at any time during the year.

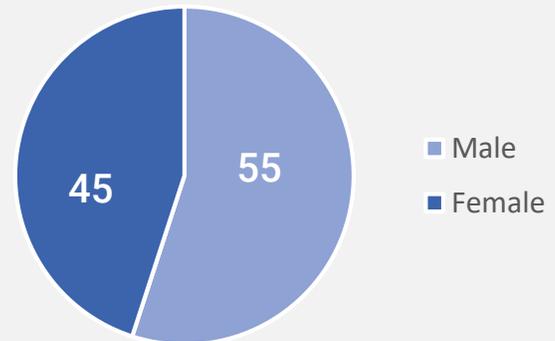
Members serve three-year terms, beginning September 1 of the year of their election. In agreement with the director, a member may serve a consecutive term. After a member has served two consecutive terms, he or she may not be nominated or elected until two years after the expiration of the second term.

Duke Raleigh Hospital Board of Directors



About the Board

The Duke Raleigh Board of Advisors is a nonfiduciary board. Its purpose is to promote and support Duke Raleigh Hospital and Duke Health by fueling its mission and vision.



MEMBER REQUIREMENTS

- Informing and supporting the advancement of Duke Raleigh Hospital.
- Helping to strengthen Duke Raleigh Hospital's community relationships to improve health and well-being.
- Strengthening philanthropic support for Duke Health in Wake County.
- Serving as goodwill ambassadors of Duke Raleigh Hospital throughout the community.

NOMINATION PROCESS

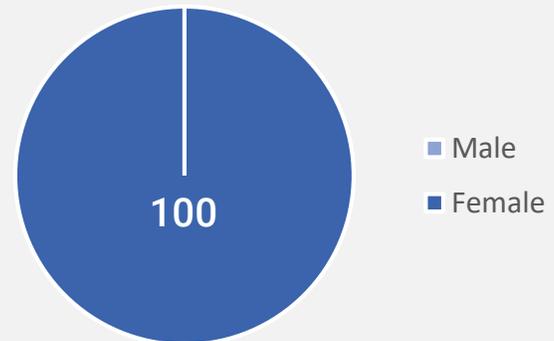
Members shall be appointed by Duke University Health System president and chief executive officer. The Duke University Health System president and CEO shall receive the nominations from the president of Duke Raleigh Hospital. The board's membership committee is expected to identify and recommend potential new board members at least annually, but as often as board membership and the president of Duke Raleigh Hospital may request. This committee is to convey such recommendations to the president of Duke Raleigh Hospital.

Duke Women's Impact Network (WIN) Leadership Council



About the Board

The Duke WIN Leadership Council comprises leading alumnae volunteer leaders and donors who will guide the work of Duke WIN to accelerate and amplify the power of women's philanthropy at Duke.



MEMBER REQUIREMENTS

Women who qualify for WIN membership by virtue of \$100K lifetime giving; young alumnae thresholds are:

- \$25K by 10th reunion;
- \$50K by 15th reunion;
- And \$100K by 20th reunion.

NOMINATION PROCESS

Nominations are solicited from development officers across the university, including associate deans and major gift officers. Final decisions are determined by WIN team with particular attention paid to diversity (age, geography, race, school/unit affiliation, etc.), as well as how such a leadership role fits into the overall strategy for the alumna's cultivation and stewardship.

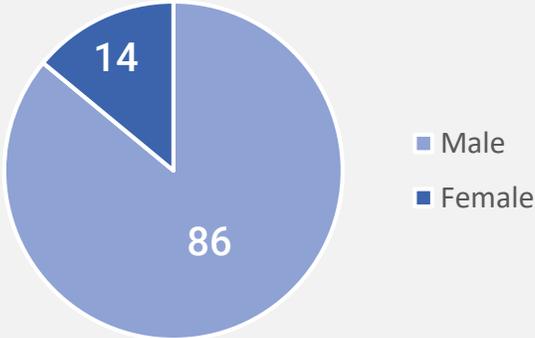
ACCOMPLISHMENTS

- Established the Duke WIN Scholarship Endowment through a collective giving effort. The inaugural scholars were named in the fall of 2017; currently there are six WIN Scholars.
- Developed the Volunteer Leadership Boards at Duke manual.
- Sponsored WIN regional conversations about "Money and Power" and "A Seat at the Table" focusing on board service and philanthropic discernment and impact.
- Hosted the WIN Lounge and presented two sessions during the DAA 2018 Women's Weekend.

Heart Center Leadership Council

About the Board

The council is a group of friends and supporters interested in helping the Heart Center achieve its fullest potential. Council members serve as ambassadors for the Duke Heart Center in the community and help fund major initiatives in the areas of advanced heart disease, personalized medicine, and quality of life.



MEMBER REQUIREMENTS

The council is a group of friends and supporters interested in helping the Heart Center achieve its fullest potential. Council members serve as ambassadors for the Duke Heart Center in the community and help fund major initiatives in the areas of advanced heart disease, personalized medicine, and quality of life.

NOMINATION PROCESS

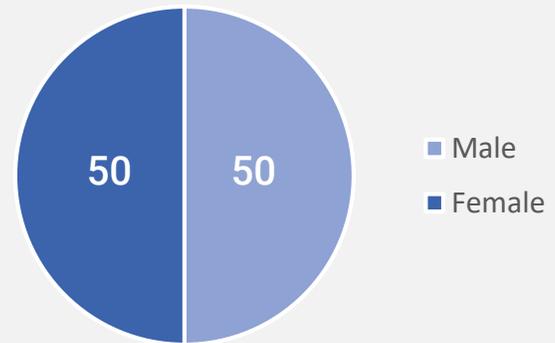
Members of the council are appointed by the co-directors of the Duke Heart Center in consultation with the chair of the Heart Center Leadership Council. New members may be nominated by current or former council members, faculty, friends, or leadership. The Duke Heart Center co-directors have final approval for appointing new members to the council. Potential council members are vetted for their interest in the council, meet with the current council chair and executive director of development for the Duke Heart Center, and are invited to attend a council meeting. After attending a meeting, candidates for the council are invited by the co-directors of the Duke Heart Center to join.

Jewish Life at Duke Advisory Board

About the Board

Advisory board members advise and support the director for Jewish Life at Duke (JLD) on matters relating to the Freeman Center for Jewish Life and the Rubenstein-Silvers Hillel. Members advocate on JLD's behalf on campus and in their home communities, enhance communication between JLD and the Duke and Jewish communities, and help interpret JLD to its constituencies. Members of the advisory board are leaders in providing financial support to Jewish Life at Duke.

The Board is comprised of alumni, parents and friends committed to providing a welcoming community for students to explore their identity, celebrate their culture, and engage with Judaism in a real and tangible way.



MEMBER REQUIREMENTS

Board members are selected for their support of the mission and vision of JLD. Members are able to meet giving expectations, regularly attend biannual board meetings, encourage philanthropic support for JLD from others, and advocate for and promote JLD in their home communities.

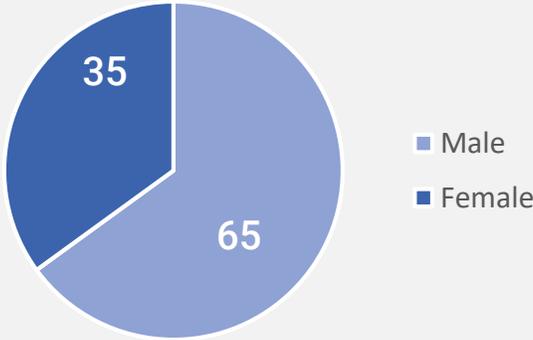
NOMINATION PROCESS

Prospective members are recommended by current or former board members and university staff on a rolling basis, with a particular interest in geographic diversity. Members are invited and appointed by the director for JLD to serve a three-year term, with additional terms by mutual agreement. Interested candidates should contact Director [Joyce Gordon](#).

Kenan Center for Ethics Advisory Board

About the Board

The advisory board provides advice, assistance, and leadership to the Kenan Institute for Ethics in all matters relating to its programs, projects, and priorities. The board consists of between 15-24 distinguished individuals, including business leaders, academics, journalists, and philanthropists, and is chaired by the president of Duke University.



MEMBER REQUIREMENTS

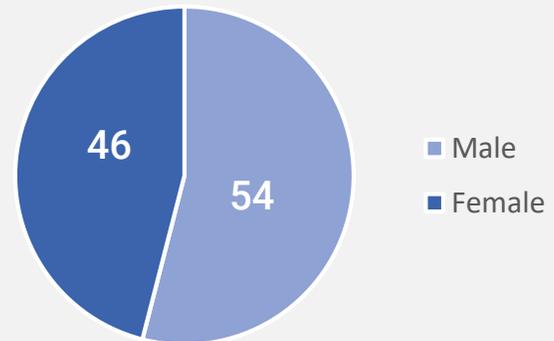
Kenan Institute for Ethics board members will be committed to promoting moral reflection, interdisciplinary research, and shaping policy and practice. The Institute serves as a central node for analysis, debate, and engagement on ethical issues at and beyond the university.

Law Alumni Association Board of Directors

About the Board

The Duke LAA BOD:

- Communicates Duke Law School's activities, priorities, and intellectual resources to external constituents;
- Represents the interests of the alumni population to the dean and staff, including advice on issues that impact current students, Duke Law School graduates, and the school's reputation;
- Advances the work of the board through service to current initiatives;
- And builds the institution through leadership. They are considered first-stop constituents to participate in key alumni activities such as class reunion committees, local club initiatives, and fundraising efforts.



MEMBER REQUIREMENTS

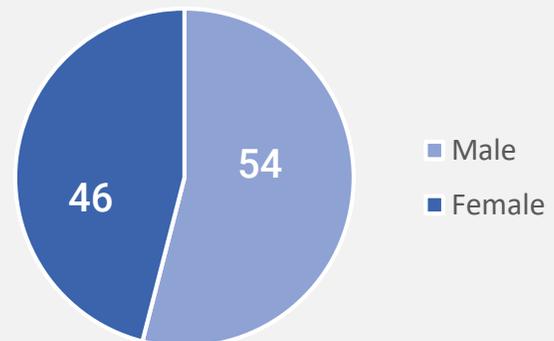
Every alumnus/a of the Law School is a member of the Law Alumni Association (LAA). The LAA Board of Directors, its governing body, consists of approximately 65 members representing diverse geographic concentrations, a wide variety of practice areas and business interests, and different decades of graduation. The group includes 40 experienced alumni members and 25 new lawyers division members who represent the five most recent graduating classes. The Board is working to build a worldwide Duke Law network for alumni and students.

NOMINATION PROCESS

The LAA BOD nominating committee is responsible for proposing a slate of officers and alumni members to the board for election at the annual organizational meeting. Nominations may be submitted by alumni, faculty, staff, and university partners to the chair of the nominating committee and/or the alumni and development office staff liaison to the Law Alumni Association Board of Directors.

About the Board

The advisory board assists the university librarian by pointing out: significant opportunities, recommending approaches to new challenges, suggesting ways to raise the Duke Libraries' profile among the university's constituencies. The board also provides leadership for fundraising by helping to identify and secure financial resources and committing personal support. Finally, the board brings together the interests and expertise of a wide variety of Duke's supporters dedicated to the success of our Libraries.



MEMBER REQUIREMENTS

Anyone is allowed to serve on the LAB, but with these expectations: must be able to regularly attend board meetings, meet giving expectations, and agree to specific duties of LAB members, including participating on LAB committees, identifying potential LAB members or Libraries donors, providing advice to the university librarian and Library Executive Group on strategies to increase the visibility of the Libraries and ways to bring special needs and opportunities to the attention of alumni and other supporters, and representing the Libraries on other university agencies, associations and organizations.

NOMINATION PROCESS

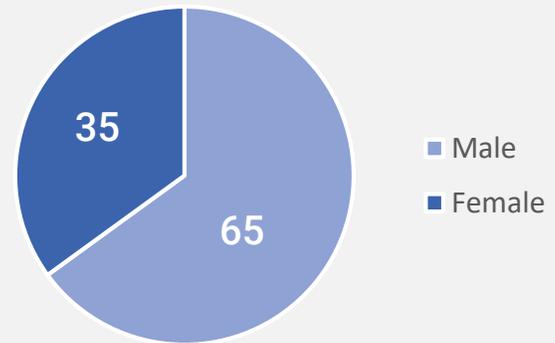
Potential members are vetted through our nominating committee (LAB members, including LAB chair, LAB vice chair, and former LAB chair), AUL for development (Tom Hadzor) and university librarian (Deborah Jakubs). New members are appointed by Duke University president (Vincent Price).

ACCOMPLISHMENTS

Board initiatives align with Library priorities, including buildings, people, programs, collections, technology, and the Annual Fund. Most recently we have been focused on buildings (most specifically the opening of Rubenstein Library and planned renovation of Lilly Library), collections (including the recent acquisition of the Baskin Collection), and technology.

About the Board

The council supports and promotes the interests of the School of Medicine. Its purpose is to advise and participate in developing and fostering positive relationships with current and future medical alumni, and to assist with fundraising by growing participation in leadership annual giving, current gifts to endowments, and planned gifts.



MEMBER REQUIREMENTS

Members of this association are all those who have matriculated as students of Duke University School of Medicine, have served as house staff officers at Duke University Health System, and/or faculty of the Duke University School of Medicine.

NOMINATION PROCESS

A nominating committee reviews candidates' qualifications and nominates all prospective new council members. The nominating committee consists of the president, president-elect, vice president, Davison club president, historian and immediate past-president. The nominating committee shall convene on a yearly basis or as needed.

ACCOMPLISHMENTS

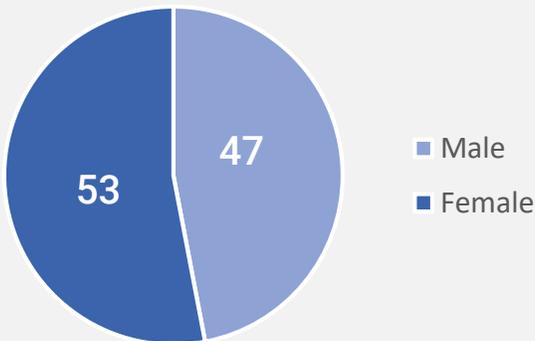
The Medical Alumni Council focuses on building a strong alumni community aligned with the Duke University School of Medicine's core mission of excellence in education, research, and patient care by providing philanthropic support, advising the dean as well as the development and alumni affairs team, mentoring students, and advancing key school initiatives. Board members play a vital role in supporting the School of Medicine by acting as ambassadors, connectors, and donors. Activities include hosting regional events, building programs that connect alumni to students and faculty, and enhancing awareness and support for fundraising priorities. In 2019, 100% of Medical Alumni Board members supported the school through an annual fund gift, a major gift, or a planned gift, providing resources for the school's current efforts and securing the school's financial vitality in perpetuity.

Nasher Museum of Art Board of Advisors



About the Board

The Nasher BOA gives advice on policy and major fundraising initiatives and helps to guide the museum's acquisition of works for the permanent collection. As essential supporters of the Nasher Museum, board members include collectors and arts-interested Duke alumni and parents. The national board of advisors is complemented by a locally based friends board, which works to connect the museum with a broad range of Triangle community audiences.



MEMBER REQUIREMENTS

In considering potential new members for the board, the Nasher looks for individuals who demonstrate a strong commitment to the Nasher Museum, serve as leaders among their peers, and are clearly passionate about the ongoing success of the Nasher Museum and the arts at Duke.

NOMINATION PROCESS

Nominees are appointed annually by the president of Duke University, with the advice and counsel of the director of the Nasher Museum and the current chair of the Nasher Board of Advisors.

Members serve three-year terms.

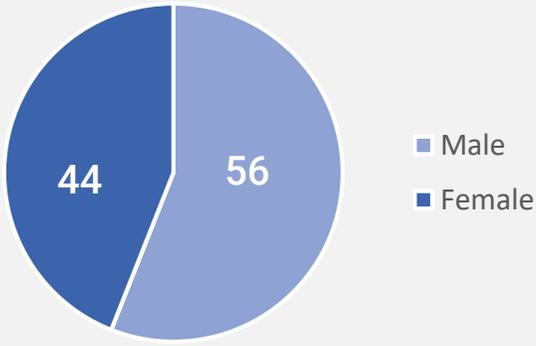
Nicholas Institute for Environmental Policy Solutions



About the Board

The composition and functions of the Nicholas Institute Board of Advisors reflect Duke University's pioneering commitment to achieve its mission of academia in service to society through interdisciplinary research and engagement. Such a bold commitment requires the institute to seek out specially qualified sources of advice for a board capable of responding to emerging issues and opportunities, engaging with diverse range of environmental questions addressed by the institute's programs, providing fundraising and planning expertise, and expanding our networks to new audiences and partners.

The board brings together leaders from major environmental organizations, government service and environmental regulation, philanthropy and civil society, and businesses involved in shaping and implementing environmental solutions.



MEMBER REQUIREMENTS

Nominations are reviewed to ensure that they add subject matter or policy context expertise rather than duplicate expertise already represented on the board, and that they support the attainment of the board's diversity goals. Nominees should be able to attend two board meetings each year, one in Durham and one in another U.S. city, and to be available for ongoing contact with the institute staff throughout the year.

NOMINATION PROCESS

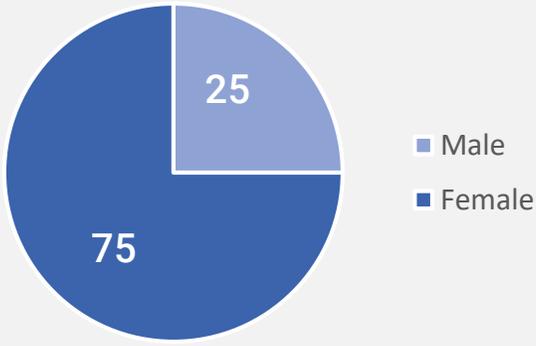
Prospective board members may be referred to the nominating committee by current board members, institute staff members, or faculty colleagues. After being vetted by the nominating committee, some nominations are presented for a vote by the full board at its twice-yearly meetings. New members are invited to serve by the director of the institute.

Nicholas School Alumni Council



About the Board

The alumni council is comprised of Nicholas School of the Environment alums who are elected to serve for a period of three years. The council is responsible for fostering better relationships between alumni, alumni and the school, and between alumni and the student body. Their mandate is ultimately to serve the school on a range of issues as set forth by the dean of the Nicholas School. The council convenes for twice a year on Duke's campus to discuss initiatives and get updates and holds three to four virtual business meetings a year.



MEMBER REQUIREMENTS

Eligibility is available to all persons who have been enrolled full-time in and graduated from any degree program offered through the Nicholas School of the Environment or its precedents.

NOMINATION PROCESS

A Nominating Committee oversees the nominations and elections process of alumni council members and officers. Prospective members and officers may be nominated by others or self-nominate.

For more information on the Alumni Council please visit <https://nicholas.duke.edu/people/alumni/alumni-council>.

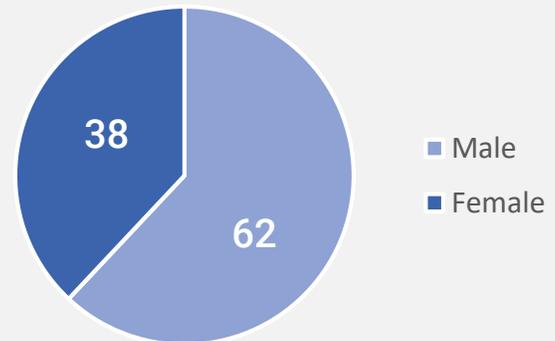
ACCOMPLISHMENTS

Serve as role-model ambassadors for the school's signature alumni engagement program, Go · Grow · Give; serve as advisors to the administration and execute the Alumni Council Alumni-Student Mentorship program; developed and launched the first ever "Ask An Expert Alum" virtual learning program.

Preston Robert Tisch Brain Tumor Center Board of Advisors

About the Board

The purpose of the board of advisors of the Preston Robert Tisch Brain Tumor Center at Duke is to help the center achieve what it could not do alone: to increase the well being and survival of children and adults with brain tumors. As advisors, the board assists the center's program and administrative leadership in achieving long-range goals and establishing specific priorities for future development and growth in research. The board also monitors the program for quality and assists in efforts to share information about the work of the center, including ongoing progress in research and treatment. An important role of board members is to advocate for increased federal funding for cancer research — particularly in neuro-oncology.



MEMBER REQUIREMENTS

Participate, advocate, give.

NOMINATION PROCESS

New board members are appointed by the director of the Preston Robert Tisch Brain Tumor Center. The Tisch Brain Tumor Center faculty and staff, current or former board members and friends of the center may nominate candidates for consideration to the director of the center.

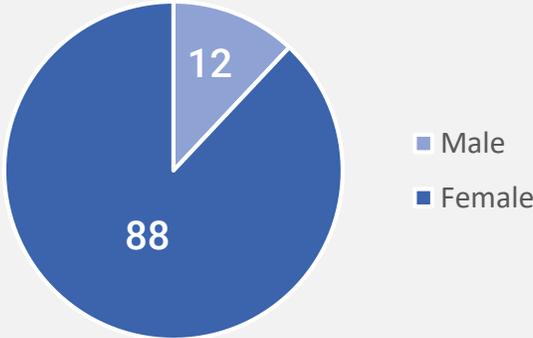
ACCOMPLISHMENTS

- 11 named endowments.
- 7 named professorships.
- 12 research funds.
- 26 Angels Among Us team captains.

Sarah P. Duke Gardens Advisory Board

About the Board

Board members provide advice and assistance to the director of the Gardens, serve as advocates for the Gardens both within and beyond the university, and help secure external financial support to promote programming consistent with the mission of the Sarah P. Duke Gardens.



MEMBER REQUIREMENTS

Anyone is allowed to serve on the Gardens advisory board, but with these expectations: must be able to regularly attend board meetings, meet giving expectations, and agree to specific duties of Gardens board members, including participating on Gardens board committees, identifying potential Gardens board members or Gardens donors, providing advice to the executive director on strategies to increase the visibility of the Gardens and ways to bring opportunities to the attention of alumni and other supporters, and representing the Gardens on other university agencies, associations and organizations.

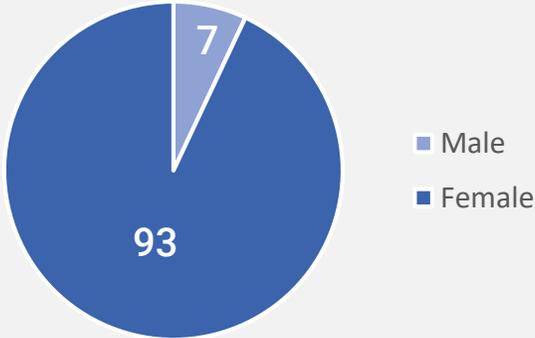
NOMINATION PROCESS

Referral by other board of advisors members; Duke parents/alumni/donors; Duke gift officers; or friends of Duke Gardens. Nominating committee reviews nominations and makes recommendations to executive director. Director of Sarah P. Duke Gardens meets with nominee, sometimes several times before determining whether to extend an invitation.

School of Nursing Alumni Council

About the Board

The School of Nursing Alumni Council advances the school's mission by promoting lifelong relationships and strengthening connections with alumni, friends and other partners through social, educational, professional, and philanthropic opportunities.



MEMBER REQUIREMENTS

Eligible members of this Council are individuals who have completed at least two semesters of work towards a degree, certificate or diploma from the Duke University School of Nursing and are not employed by Duke School of Nursing.

NOMINATION PROCESS

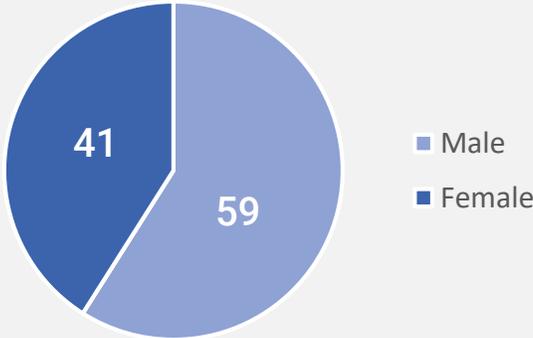
New members may be nominated by active, former, or emeritus council members. The executive committee reviews candidates' qualifications and approves all nominations prior to being submitted for election by active council members.

Young Alumni Development Councils



About the Board

Through regional Young Alumni Development Councils (YADC), Duke seeks to educate and cultivate its next generation of university leaders. The councils are comprised of Trinity and Pratt alumni who graduated within the last fifteen years. There are currently councils based in Atlanta, Boston, Chicago, Houston, Los Angeles, New York, San Francisco, and Washington D.C.



MEMBER REQUIREMENTS

The councils are comprised of Trinity and Pratt alumni who graduated within the last fifteen years and who meet the established Annual Fund leadership giving criteria. YADC members encourage other young alumni to engage with Duke and make Annual Fund leadership contributions. They actively recruit other members and solicit peers for gifts to the Annual Fund, and often serve in other volunteer capacities with Duke.

YADC NATIONAL BOARD OF DIRECTORS (NBOD)

The YADC NBOD assists with long-term growth, stability and strategic direction for the councils by providing both regional leadership and feedback to Annual Fund staff on a national, program-wide level. YADC local leaders serve on the NBOD for three-year terms (NY has six members, other cities have four).

Duke staff and current YADC members can nominate current council members for joining the board each spring, if there is an opening in their city. Board members generally have served at least two years as a YADC member and demonstrated their leadership qualities. Duke staff and current YADC national board members will work together to review all nominations and make selections. New board members will begin their three-year term on July 1 following their acceptance.

The national co-chairs will be nominated and determined by Duke staff, in consultation with the exiting national co-chairs. The candidate will ideally have completed at least two years of their three-year board term. National co-chairs will serve a two-year term beginning on July 1.